



Here is a Cabinet Office list dated the 26 August, 2010, of quangos and other public bodies to be axed or merged by the coalition government, which was obtained by BBC One's Politics Show.

**It includes a letter from Cabinet Office minister Francis Maude to Deputy Prime Minister Nick Clegg outlining the proposals.
This is not a final list - negotiations are still ongoing about which bodies are to be axed.**

Summary of Public Body Reform Proposals

Department	Abolish as an NDPB (including change of status, privatise, etc)	Merge	Retain and subject to substantial reform	Retain	Still to be decided	Total
BIS	19	7 (into 2)	4	12	12	54
CO	6	0	0	6	3	15
CLG	11	3 (into 0*)	0	6	6	26
DCMS	10	6 (into 3)	0	12	23	51
DECC	3	0	0	7	4	14
DEFRA	53	0	0	12	11	76
DfE	7	0	2	1	7	17
DH	30	0	1	10	0	41
DfID	0	0	0	2	0	2
FCO	4	0	0	2	5	11
HMT	0	0	0	3	1	4
MOJ	26	103 (into 50)	49	162	13	353
HO	2	3 (into TBC)	0	8	3	16
GEO	1	0	0	0	1	2
MOD	1	0	0	24	5	30
DfT	4	0	0	9	2	15
DWP	3	2 (into 1)	0	6	4	15
Total	180	124	56	282	100	742
% of total	24%	17%	8%	38%	13%	100%
49% in total						

49 per cent in total to be radically reformed – likely to rise pending final decisions

* Proposal is to merge into an existing MOJ body

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Annex B Public Bodies Reform Programme – Reform by Department

*Starred reforms have either already received Committee clearance or this is currently being sought via a separate letter

Some bodies to be retained will also be subject to further reform

Dept	Body	Reform
Department for Business, Innovation and Skills		
BIS	British Shipbuilders	Abolish
BIS	British Nuclear Fuels	Abolish (pending final decision)
BIS	Hearing Aid Council	Abolished
BIS	Insolvency Practitioners Tribunal	Abolish (or merge with Tribunal Service – details to be confirmed)
BIS	Regional Development Agencies (x 8) *	Abolish and devolve functions / bring functions back into department / transfer functions
BIS	SITPRO	Abolish and transfer some functions to department
BIS	Strategic Advisory Board for Intellectual Property	Abolish
BIS	Union Modernisation Advisory Fund	Abolish
BIS	Waste Electrical and Electronic Equipment Advisory Board	Abolish
BIS	Construction and Skills Training Board	Abolish as an NDPB – privatise
BIS	Engineering Construction Industry	Abolish as an NDPB – privatise
BIS	Film Industry Training Board	Abolish as an NDPB – privatise
BIS	Central Arbitration Committee	Merge with Certification Office (details to be confirmed)
BIS	Certification Office	Merge with Central Arbitration Committee (details to be confirmed)
BIS	Competition Service	Merge with Tribunal Service (details to be confirmed)
BIS	Competition Appeals Tribunal	Merge with Tribunal Service (details to be confirmed)
BIS	Copyright Tribunal	Merge with Tribunal Service (details to be confirmed)
BIS	Postcom	Merge with Ofcom (Write round planned on Postal Services Bill for late August)
BIS (DCMS)	Ofcom	Merge with Postcom and subject to substantial reform
BIS	Royal Mail Holdings Plc	Retain (technical) and subject to substantial reform – allow some private investment
BIS	UK Commission for Employment and Skills	Retain (impartial) and subject to substantial reform
BIS	Office of Manpower Economics	Retain (technical) and subject to substantial reform
BIS	Low Pay Commission	Retain (impartial) and subject to substantial reform
BIS	ACAS	Retain (impartial)
BIS	Capital for Enterprise	Retain (technical)
BIS	HEFCE	Retain (impartial)
BIS	Research Councils (x 7)	Retain (impartial)

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Dept.	Body	Reform
BIS	Technology Strategy Board	Retain (impartial)
BIS	UKTI	Retain (technical)
BIS	British Hallmarking Council	Still to be decided
BIS	Competition Commission	Still to be decided
BIS	Consumer Focus	Still to be decided
BIS	Design Council	Still to be decided
BIS	ECGD	Still to be decided
BIS	Industrial Development Advisory Board	Still to be decided
BIS	Local Better Regulation Office	Still to be decided
BIS	NESTA	Still to be decided
BIS	Office for Fair Access	Still to be decided
BIS	Office for Fair Trading	Still to be decided
BIS	Student Loans Company	Still to be decided
BIS	UK Atomic Energy Agency	Still to be decided
BIS	Citizens' Advice	Out of scope (Not public body)
BIS	Sector Skills Bodies	Out of scope (Not public body)
BIS	Regional Industrial Development Boards	Out of scope (abolished by previous administration)
Cabinet Office		
CO	Government Strategic Marketing Advisory Board	Abolish
CO	Commissioner for the Compact	Abolish and transfer functions
CO	Capacity Builders	Abolish and transfer functions elsewhere
CO	Security Commission	Abolish (subject to confirmation)
CO	Main Honours Advisory Committee	Abolish and change status
CO	Office for the Civil Society Advisory Bodies	Abolish
CO	Charity Commission for England and Wales	Retain (impartial)
CO	Advisory Committee on Business Appointments	Retain (impartial)
CO	Committee on Standards in Public Life	Retain (impartial)
CO	House of Lords Appointment Commission	Retain (impartial)
CO	Security Vetting Appeals Panel	Retain (impartial)
CO	Senior Salaries Review Body	Retain (impartial)
CO	National School of Government	Still to be decided
CO	Civil Service Appeals Board	Still to be decided
CO	Central Office of Information	Still to be decided
CO	Office of the Parliamentary Counsel	Out of scope
Department for Communities and Local Government		
CLG	Advisory Panel on Local Innovation Awards	Abolished
CLG	Advisory Panel on Standards for the Planning Inspectorate	Abolished
CLG	Infrastructure Planning Commission*	Abolish and transfer some functions to Planning Inspectorate (Executive Agency)
CLG	National Housing and Planning Advice Unit	Abolished
CLG	London Thames Gateway Development Corporation	Abolish and devolve functions (separate approval will be sought from HA as part of the Mayoral Development Corporation)
CLG	Olympic Park Legacy Company	Abolish and devolve functions (separate approval will be sought from HA as part of the Mayoral Development Corporation)

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Dept.	Body	Reform
CLG	Audit Commission	Abolish and transfer some functions (details to be confirmed)
CLG	Standards Board for England*	Abolish
CLG	National Tenant Voice	Abolished
CLG	Thurrock Thames Gateway Development Corporation *	Abolish and devolve functions (separate HA approval being sought)
CLG	West Northamptonshire Development Corporation	Abolish and devolve functions
CLG	Rent Assessment Panels / Residential Property Tribunal Service	Possible merger with Tribunals Service – subject to discussions with MOJ and ministerial confirmation
CLG	Valuation Tribunal Service	Possible merger with Tribunals Service – subject to discussions with MOJ and ministerial confirmation
CLG	Valuation Tribunal for England	Possible merger with Tribunals Service – subject to discussions with MOJ and ministerial confirmation
CLG	Architects Registration Board	Retain (impartial)
CLG	Independent Housing Ombudsman	Retain (impartial)
CLG	Ordnance Survey	Retain (technical)
CLG	Local Government Ombudsman	Retain (impartial)
CLG	Planning Inspectorate	Retain (technical)
CLG	Fire Service College	Retain (technical)
CLG	Building Regulations Advisory Committee	Still to be decided
CLG	Community Development Foundation	Still to be decided
CLG	Firebuy	Still to be decided
CLG	Homes and Communities Agency	Still to be decided
CLG	Leasehold Advisory Service	Still to be decided
CLG	Tenant Services Authority	Still to be decided
Department for Culture Media and Sport		
DCMS	Museums, Libraries and Archives Council	Abolish
DCMS	Horse Race Totalisator Board	Abolish as an NDPB and sell
DCMS	Advisory Committee on the Government Art Collection	Abolish as an NDPB – change status
DCMS	UK Film Council	Abolish and transfer some functions (details to be confirmed)
DCMS	Legal Deposit Advisory Panel	Abolish
DCMS	Advisory Council on Libraries	Abolish
DCMS	The Theatres Trust	Abolish as an NDPB and continue as a charity
DCMS	Advisory Committee on Historic Wreck Sites	Abolish and transfer functions to English Heritage
DCMS	Churches Conservation Trust	Abolish – change status and funding arrangements
DCMS	Advisory Committee on National Historic Ships	Abolish as an NDPB and transfer functions to a museum (details to be confirmed)
DCMS	UK Sport	Merge with Sport England and consider scope to include the Youth Sports Trust and the Football Licensing Authority
DCMS	Sport England	Merge with UK Sport and consider scope to include Youth Sports Trust and the Football Licensing Authority
DCMS	English Heritage	Consider merger with National Heritage Memorial Fund and

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Dept.	Body	Reform
		Heritage Lottery Fund (subject to business case)
DCMS	National Heritage Memorial Fund/Heritage Lottery Fund	Consider merger with English Heritage and Heritage Lottery Fund (subject to business case)
DCMS	National Lottery Commission	Merge with Gambling Commission (subject to business case)
DCMS	Gambling Commission	Merge with National Lottery Commission (subject to business case)
DCMS	S4C	Retain (technical), consider amending funding/RPI link
DCMS	Olympic Delivery Authority	Retain (technical)
DCMS	BBC	Retain (technical)
DCMS	Channel 4	Retain (technical)
DCMS	Treasure Valuation Committee	Retain (technical)
DCMS	Reviewing Committee on the Export of Works of Art	Retain (technical)
DCMS	British Library	Retain (technical)
DCMS	Olympic Lottery Distributor	Retain (impartial)
DCMS	Big Lottery Fund	Retain (impartial) and move to Cabinet Office
DCMS	Arts Council England	Retain (impartial)
DCMS	Horse Race Betting Levy Appeal Tribunal	Retain (impartial)
DCMS	UK Anti Doping	Retain (impartial)
DCMS	Football Licensing Authority	To be decided – extend functions to cover all sports grounds and consider merger with UK Sport/Sport England/Youth Sports Trust
DCMS	Commission for Architecture and the Built Environment	To be decided – Consider consolidating functions across Government
DCMS	Visit Britain	Still to be decided
DCMS	Visit England	Still to be decided
DCMS	Public Lending Right Committee	Still to be decided
DCMS	Historic Royal Palaces	Still to be decided
DCMS	Horse Race Betting Levy Board	Still to be decided
DCMS	Museums and Galleries x 16	Still to be decided (policy proposals in development)
Department for Energy and Climate Change		
DECC	Advisory Committee on Carbon Abatement Technologies	Abolish
DECC	Renewables Advisory Board	Abolish as an NDPB
DECC	UK Chemical Weapons Convention National Authority Advisory Committee	Abolish as an NDPB
DECC	Committee on Radioactive Waste Management	Retain (transparency)
DECC	Civil Nuclear Police Authority and Constabulary	Retain (impartial)
DECC	Committee on Climate Change	Retain (transparency)
DECC	Nuclear Decommissioning Authority	Retain (technical)
DECC	Nuclear Liabilities Board	Retain (technical)
DECC	Nuclear Liability Financing Assurance Board	Retain (technical)
DECC	Ofgem	Retain (transparency) (under longer term review)
DECC	Coal Authority	Still to be decided

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Dept.	Body	Reform
DECC	Fuel Poverty Advisory Group	Still to be decided
DECC	Carbon Trust	Still to be decided
DECC	Energy Savings Trust	Still to be decided
DECC	Pilot	Out of scope (not a public body)
DECC	UK Energy Research Partnership	Out of scope (Not a public body – public/private partnership)
Department for the Environment, Food and Rural Affairs		
DEFRA	Advisory Committee on Organic Standards*	Abolish
DEFRA	Advisory Committee on Packaging *	Abolish and change status
DEFRA	Advisory Committee on Pesticides*	Abolish as an NDPB
DEFRA	Air Quality Expert Group*	Abolish as an NDPB
DEFRA	Agricultural Wages Board for England and Wales *	Abolish
DEFRA	Agricultural Wages Committees (x15) *	Abolish
DEFRA	Agricultural Dwelling House Committees (x18) *	Abolish
DEFRA	Animal Health and Welfare Strategy England Implementation Group *	Abolish
DEFRA	British Waterways *	Abolish as an NDPB and mutualise (civil society model)
DEFRA	Commission for Rural Communities *	Abolish
DEFRA	Committee on Agricultural Valuation *	Abolish
DEFRA	Commons Commissioners *	Abolish
DEFRA	Darwin Advisory Committee*	Abolish as an NDPB
DEFRA	Expert Panel on Air Quality Standards *	Abolish
DEFRA	Food from Britain *	Abolish
DEFRA	Inland Waterways Advisory Council *	Abolish
DEFRA	National Standing Committee for Farm Animal Genetic Resources *	Abolish as an NDPB
DEFRA	Pesticides Residues Committee*	Abolish as an NDPB
DEFRA	Royal Commission on Environmental Pollution *	Abolish
DEFRA	Sustainable Development Commission*	Abolish (withdraw DEFRA funding)
DEFRA	Spongiform Encephalopathy Advisory Committee*	Abolish as an NDPB and transfer functions to DH
DEFRA	Veterinary Residues Committee*	Abolish as an NDPB
DEFRA	Zoos Forum*	Abolish as an NDPB
DEFRA	Farm Animal Welfare Council*	Abolish as an NDPB
DEFRA	Advisory Committee on Hazardous Substances*	Retain (technical)
DEFRA	Advisory Committee on Releases to the Environment*	Retain (technical)
DEFRA	Agricultural Land Tribunal	Retain (impartial)
DEFRA	British Wool Marketing Board	Retain (technical)
DEFRA	Broads Authority	Retain (technical)
DEFRA	Gangmasters Licensing Authority	Retain (impartial)
DEFRA	Independent Agricultural Appeals Panel	Retain (impartial)
DEFRA	Marine Management Organisation	Retain (impartial)
DEFRA	National Parks Authorities (x9)	Retain (technical)
DEFRA	Plant Varieties and Seeds Tribunal*	Retain and transfer to MoJ (impartial)
DEFRA	Science Advisory Council*	Retain (transparency)
DEFRA	Veterinary Products Committee*	Retain (technical)
DEFRA	Agricultural and Horticultural Development Board	Still to be decided

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Dept.	Body	Reform
DEFRA	Consumer Council for Water	Still to be decided
DEFRA	Covent Garden Market Authority	Still to be decided
DEFRA	Environment Agency	Still to be decided
DEFRA	Forestry Commission	Still to be decided
DEFRA	Joint Nature Conservation Committee	Still to be decided
DEFRA	National Forest Company	Still to be decided
DEFRA	Natural England	Still to be decided
DEFRA	OFWAT	Still to be decided
DEFRA	Royal Botanical Gardens Kew	Still to be decided
DEFRA	Sea Fish Industry Authority	Still to be decided
Department for Education		
DfE	Qualifications and Curriculum Development Agency	Abolish
DfE	British Educational Communications and Technology Agency	Abolish
DfE	Teachers TV Board	Abolish
DfE	General Teaching Council for England	Abolish
DfE	Independent Advisory Group on Teenage Pregnancy	Abolish
DfE	School Support Staff Negotiating Body	Abolish
DfE	School Food Trust	Abolish as an NDPB and change status (to independent charity)
DfE	Ofsted	Retain (impartial) and subject to substantial reform
DfE	Ofqual	Retain (impartial) and subject to substantial reform
DfE	School Teachers' Review Body	Retain (impartial)
DfE	The Office of the Children's Commissioner	Still to be decided
DfE	National College for Leadership of Schools and Children's Services	Still to be decided
DfE	Partnership for Schools	Still to be decided
DfE	Children's Workforce Development Council	Still to be decided
DfE	Training and Development Agency for Schools	Still to be decided
DfE	Children and Family Court Advisory and Support Service	Still to be decided
DfE	Young People's Learning Agency	Still to be decided
Department of Health		
DH	General Social Care Council *	Abolish and transfer functions to Health Professions Council
DH	Appointments Commission *	Abolish and transfer some functions into department
DH	Health Protection Agency *	Abolish and transfer functions into department
DH	Council for Healthcare Regulatory Excellence *	Abolish as an NDPB (cease funding and remove from sector)
DH	Human Genetics Commission	Abolish and bring functions into department
DH	Genetics and Insurance Committee	Abolish
DH	Gene Therapy Advisory Committee	Abolish and transfer some functions to other regulators
DH	Human Tissue Authority *	Abolish and transfer functions to other regulators
DH	Human Fertilisation and Embryology	Abolish and transfer functions to

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Dept	Body	Reform
	Authority *	other regulators
DH	Alcohol Education and Research Council *	Abolish as an NDPB and possibly move to charitable status
DH	Advisory Group on Hepatitis	Abolish and bring functions into department
DH	Expert Advisory Group on AIDS	Abolish and bring functions into department
DH	Advisory Committee on Antimicrobial Resistance and Healthcare Associated Infections	Abolish and bring functions into department
DH	Advisory Committee on Dangerous Pathogens	Abolish and bring functions into department
DH	National Joint Registry Steering Committee	Abolish and bring functions into department
DH	Scientific Advisory Committee on Nutrition	Abolish and bring functions into department
DH	Advisory Committee on Borderline Substances	Abolish and bring functions into department
DH	Independent Advisory Group on Sexual Health and HIV	Abolish and bring functions into department
DH	Advisory Committee on the Safety of Blood, Tissues and Organs	Abolish and bring functions into department
DH	Committee on the Safety of Devices	Abolish and devolve functions to MHRA
DH	Independent Review Panel for the Classification of Borderline Products	Abolish and devolve functions to MHRA
DH	Independent Review panel on the Advertising of Medicines	Abolish and devolve functions to MHRA
DH	Advisory Board on the Registration of Homeopathic Products	Abolish and devolve functions to MHRA
DH	Herbal Medicines Advisory Committee	Abolish and devolve functions to MHRA
DH	Committee on Carcinogenicity of Chemicals in Food, Consumer Products and the Environment	Abolish and bring functions into department
DH	Committee on Medical Aspects of Air Pollutants	Abolish and bring functions into department
DH	Committee on Medical Aspects of Radiation in the Environment	Abolish and bring functions into department
DH	Committee on Mutagenicity of Chemicals in Food, Consumer Products and the Environment	Abolish and bring functions into department
DH	National Information Governance Board	Abolish and transfer functions to other regulators
DH	Joint Committee on Vaccination and Immunisations	Abolish and bring functions into department
DH	Food Standards Agency	Retain (impartial) and subject to substantial reform
DH	Administration of Radioactive Substances Advisory Committee	Retain (impartial)
DH	Advisory Committee on Clinical Excellence Awards	Retain (impartial)
DH	Independent Reconfiguration Panel	Retain (impartial)
DH	Commission on Human Medicines	Retain (impartial)
DH	Monitor *	Retain (impartial)
DH	Care Quality Commission *	Retain (impartial)
DH	NHS Pay Review Body	Retain (impartial)
DH	Review Body on Doctors' and Dentists'	Retain (impartial)

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Dept	Body	Reform
	Remuneration	
DH	Medical Education England	Retain (impartial)
DH	British Pharmacopoeia Commission	Retain (impartial)
DH	Plasma Resources UK	Out of scope (not a public body)
Department for International Development		
DFID	Commonwealth Scholarship Commission	Retain (impartial)
DFID	Commonwealth Development Corporation	Retain (technical)
Foreign and Commonwealth Office		
FCO	Caribbean Board	Abolish
FCO	Consular Stakeholder Panel	Abolish and bring advisory group back into department
FCO	Foreign Compensation Commission	Abolish and possibly transfer to Tribunals Service
FCO	Government Hospitality Advisory Committee on the Purchase of Wines	Abolish – advisory group remains and subject to review by the department
FCO	The Westminster Foundation for Democracy	Retain (impartial)
FCO	Marshall Aid Foundation	Retain (impartial)
FCO	BBC World Service	Still to be decided
FCO	British Council	Still to be decided
FCO	Great Britain China Centre	Still to be decided
FCO	UK India Round Table	Still to be decided
FCO	Diplomatic Service Appeals Board	Still to be decided
FCO	Public Diplomacy Board	Out of Scope – already abolished
HM Treasury		
HMT	National Savings and Investments	Retain (technical)
HMT	Partnerships UK	Retain (technical)
HMT	The Royal Mint	Retain (technical)
HMT	Royal Mint Advisory Committee on the Design of Coins, Medals, Seals and Decorations	Still to be decided
Ministry of Justice		
MOJ	Administrative Justice and Tribunal Council	Abolish
MOJ	Crown Court Rule Committee	Abolish
MOJ	19 x Courts Boards	Abolish
MOJ	HM Inspectorate of Court Administration	Abolish
MOJ	Magistrates' Court Rule Committee	Abolish
MOJ	Public Guardian Board	Abolish
MOJ	Legal Services Ombudsman	Abolish – decision already taken to abolish by 2011
MOJ	Legal Services Commission	Abolish as NDPB – change to Executive Agency (Transparency)
MOJ	101 x Advisory Committee on Justices of the Peace	Merge and reduce number to 49 (impartiality)
MOJ* MOJ leading on policy and legal work on behalf of CPS	Crown Prosecution Service	Merge with Revenue and Customs Prosecutions Office (impartiality)

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Dept	Body	Reform
AGO and HMRC		
MOJ* MOJ leading on policy and legal work on behalf of CPS, AGO and HMRC	Revenue and Customs Prosecutions Office	Merge with Crown Prosecution Service (Impartiality)
MOJ	Parole Board	Retain (Technical) – but considering future status
MOJ	Judicial Appointments Commission, Office of Judicial Complaints, Judicial Appointments and Conduct Ombudsman (three bodies in total)	Retain (Technical) – but subject to Judicial Appointments Review
MOJ	Criminal Cases Review Commission	Retain (impartiality) – but governance options being considered
MOJ	Courts Fund Office	Retain (impartiality) – but outsource investment activity
MOJ	35 x Probation Trusts	Retain (impartiality) – review as part of Rehabilitation Green Paper
MOJ	Tribunals Service	Retain (impartiality) – but consider merging other dept tribunals with TS
MOJ	Victims Commissioner and Victim's Advisory Panel	Retain (impartiality) – but under review
MOJ	HM Inspectorate of Prisons / HM Inspectorate of Probation / Prisons and Probation Ombudsman (three bodies in total)	Retain (Transparency) – but under review
MOJ	HM Land Registry	Retain (Transparency) – but considering options for future delivery
MOJ	Official Solicitor	Retain (Transparency) – but considering options for future delivery
MOJ	Office of the Public Guardian	Retain (Transparency) – but considering outsourcing
MOJ	Advisory Committee on Civil Costs	Retain (Technical)
MOJ	Civil Procedure Rule Committee	Retain (Technical)
MOJ	Criminal Procedure Rule Committee	Retain (Technical)
MOJ	Family Procedure Rule Committee	Retain (Technical)
MOJ	Independent Advisory Panels on Deaths in Custody	Retain (Technical)
MOJ	Insolvency Rules Committee (not formally sponsored by MoJ)	Retain (Technical)
MOJ	Land Registration Rule Committee	Retain (Technical)
MOJ	Tribunals Procedure Rule Committee	Retain (Technical)
MOJ	Assessor for Compensation of Miscarriages of Justice	Retain (impartiality)
MOJ	Legal Services Board	Retain (Impartiality)
MOJ	Office for Legal Complaints (funded by profession)	Retain (Impartiality)
MOJ	Sentencing Council for England and Wales	Retain (Impartiality)
MOJ	Prison Services Pay Review Body (not formally sponsored by MoJ)	Retain (Impartiality)
MOJ	Information Commissioner's Office	Retain (Impartiality)
MOJ	Restraint Accreditation Board	Retain (Transparency)

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Dept.	Body	Reform
MOJ	147 x Independent Monitoring Boards	Retain (Transparency)
MOJ	Criminal Injuries Compensation Authority	Still to be decided – retain, but options being considered
MOJ	Advisory Councils on Public Records, National Records and Archives, Historical Manuscripts and Advisory Panel on Public Sector Information (four bodies in total)	Still to be decided – rationalisation being considered
MOJ	Chief Coroner of England and Wales/Chief Coroner's Office	Still to be decided – consider as part of Coroner Reform
MOJ	Civil Justice Council and the Family Justice Council (two bodies in total)	Still to be decided – considering merging secretariats
MOJ	Law Commission of England and Wales	Still to be decided – retain, but refocus programme
MOJ	Public Trustee	Still to be decided – consider outsourcing
MOJ	Youth Justice Board	Still to be decided – options being considered
MOJ	The National Archives	Still to be decided – retain, but rationalisation being considered
MOJ	UK Supreme Court	Still to be decided – options being considered
Home Office		
HO	National Policing Improvement Agency	Abolish and transfer functions
HO	Security Industry Authority	Abolish (will be subject to further HA write-round)
HO	Office of the Immigration Services Commissioner	Merge with another body (details to be decided)
HO	Police Advisory Board, Police Negotiating Board and Police Arbitration Tribunal	Merger or rationalisation possible – details subject to review
HO	Serious Organised Crime Agency	Merge functions into the new National Crime Agency
HO	Advisory Council on the Misuse of Drugs	Retain (technical)
HO	Forensic Science Service	Retain (technical)
HO	Independent Police Complaints Commission	Retain (impartial)
HO	Migration Advisory Committee	Retain (impartial)
HO	National DNA Database Ethics Group	Retain (impartial)
HO	Office of Surveillance Commissioners	Retain (technical)
HO	Police Discipline Appeals Tribunal	Retain (impartial)
HO	Technical Advisory Board	Retain (technical)
HO	Animal Procedures Committee	Still to be decided
HO	Independent Safeguarding Authority	Still to be decided
HO	Investigatory Powers Tribunal	Still to be decided
Government Equalities Office		
GEO	Women's National Commission	Abolish and bring functions into department
GEO	Equality and Human Rights Commission	Still to be decided
GEO	Women in Work Commission	Out of scope (no longer exists)
Ministry of Defence		
MOD	Animal Welfare Advisory Committee	Abolish
MOD	NAAFI	Retain (technical)
MOD	Scientific Advisory Committee on the	Retain (technical)

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Dept.	Body	Reform
	Medical Implications of Less-Lethal Weapons	
MOD	Advisory Group on Military Medicine	Retain (technical)
MOD	Defence Nuclear Safety Committee	Retain (technical)
MOD	Nuclear Research Advisory Council	Retain (technical)
MOD	Oil and Pipelines Agency	Retain (technical)
MOD	Defence Scientific Advisory Council	Retain (technical)
MOD	Review Board for Government Contracts	Retain (technical)
MOD	Veterans Advisory and Pensions Committees (x 13)	Retain (impartial)
MOD	Armed Forces Pay Review Body	Retain (impartial)
MOD	Central Advisory Committee on Pensions and Compensation	Retain (impartial)
MOD	Independent Monitoring Board for the Military Corrective Training Centre	Retain (impartial)
MOD	National Army Museum	Still to be decided
MOD	Royal Air Force Museum	Still to be decided
MOD	National Museum of the Royal Navy	Still to be decided
MOD	National Employer Advisory Board	Still to be decided
MOD	Advisory Committee on Conscientious Objectors	Still to be decided
Department for Transport		
DfT	Commission for Integrated Transport	Abolish as an NDPB and seek alternative mechanisms
DfT	Cycling England	Abolish as an NDPB – transfer of functions to be confirmed
DfT	Disabled Persons' Transport Advisory Committee	Abolish as an NDPB – mainstream and/or transfer remaining functions to other bodies
DfT	Railway Heritage Committee	Abolish and consider if any functions to be transferred
DfT	British Transport Police	Retain (Technical)
DfT	BRB Ltd	Retain (Technical)
DfT	Great North Eastern Railways Ltd	Retain (Technical)
DfT	London and Continental Railways Ltd	Retain (Technical)
DfT	Northern Lighthouse Board	Retain (Technical)
DfT	Trinity House Lighthouse Service	Retain (Technical)
DfT	Office of Rail Regulation	Retain (Impartiality)
DfT	Civil Aviation Authority	Retain (Impartiality)
DfT	Traffic Commissioners and Deputies	Retain (Impartiality)
DfT	Renewable Fuels Agency	Still to be decided
DfT	Passenger Focus/Rail Passengers Committee	Still to be decided
Department for Work and Pensions		
DWP	Disability Living Allowance / Attendance Allowance Advisory Board	Abolish
DWP	Disability Employment Advisory Committee	Abolish and transfer disability employment advice function to Equality 2025
DWP	Independent Living Fund	Abolish and devolve functions to local authorities (awaiting final decision)
DWP	Pensions Protection Fund Ombudsman	Merge with Pensions Ombudsman
DWP	Pensions Ombudsman	Merge with Pensions Protection

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Dept.	Body	Reform
		Fund Ombudsman
DWP	Pensions Regulator	Retain (impartial)
DWP	Pension Protection Fund	Retain (impartial)
DWP	Equality 2025	Retain (impartial)
DWP	Social Security Advisory Committee	Retain (impartial)
DWP	Industrial Injuries Advisory Council	Retain (impartial)
DWP	National Employment Savings Trust (succeeded the Personal Accounts Delivery Authority on 5 July 2010)	Retain (impartial)
DWP	Remploy Ltd	Still to be decided
DWP	The Pensions Advisory Service	Still to be decided
DWP	Child Maintenance and Enforcement Commission	Still to be decided
DWP	Health and Safety Executive	Still to be decided
DWP	Health, Work and Wellbeing Stakeholder Council	Out of scope (Not a public body)
DWP	DWP Provision Forum	Out of scope (Not a public body)
DWP	Ethnic Minority Employment Task Force	Out of scope (Not a public body)
DWP	Health Professionals Advisory Group	Out of scope (Not a public body)
DWP	Data Access Ethics Committee	Out of scope (Not a public body)

Annex C – supplementary background information

Appointments

I am requesting that, where a body is to be abolished or a decision is still to be reached with me about its future, departments should consider carrying a vacancy in the case of board appointment or, in the case of chairs and deputy chairs where there may be a more pressing need to appoint, that departments either extend existing appointments, appoint on an interim basis, or temporarily appoint from within the existing board. Where this is not possible and a department considers that there is a business critical or statutory need to make an appointment outside of these parameters, then I expect departments to consult with my office and the Propriety and Ethics Team in Cabinet Office before proceeding. Appointments to the Board of bodies I have already agreed to be retained can go ahead in line with normal procedure.

In any situation departments should ensure contracts adhere to our general principle that we do not pay compensation or offer any other payment to public appointees in cases where boards and bodies are being wound up. In addition, where departments are proposing to extend an existing appointment; to re-appoint for a third term; or to promote or appoint from within existing board membership, you must consult the Office of the Commissioner for Public Appointments and secure the necessary approvals.

Equalities and fairness bodies – narrative

It is vital that government has a strong narrative about the way in which reforms to bodies with an equalities or fairness remit are aligned to government commitments in this area. I propose the following articulation:

- Improving Ministerial responsibility for equalities and fairness issues: The package of reforms is aimed at increasing accountability and, in a number of cases, we are aiming to do this by bringing functions previously carried out by arms length bodies into departments. This reflects the importance placed on equalities and fairness by the government and the reforms ensure that Ministers in future take direct responsibility for decisions on these issues rather than placing them at arms length.
- Improving the performance of the public equalities and fairness landscape: The landscape of public bodies operating in the equalities and fairness space is overly complex, diffuse and difficult for citizens to navigate. We are streamlining and simplifying this landscape to improve clarity and to ensure that those bodies we do retain are strongly focussed on the activities that matter most. Reforms to many of these bodies will ensure that they are not distracted by numerous other responsibilities and can carry out their functions in a more accountable way.
- Policy context: This reform programme sits within a broader policy context, set out within the Programme for Government, and embedded in departmental structural reform plans.
- Economic choices: There is a need across activities to meet the challenge presented by a tighter fiscal position and we need to make hard choices about what we can sustainably afford.
- Implementation: We are seeking agreement from HAC *in principle* for reform of the bodies in this package. Discussions on implementing the changes will allow us to consider detailed proposals for how functions should be carried out going forward.

This means we can consider how we replace bureaucratic accountability with democratic accountability, particularly through the mechanism of greater transparency. We can also consider what should be done within departments, and where we can support the Big Society objectives by encouraging citizens or the voluntary sector to play an increased role in engaging more directly in equality and fairness issues. Proposals will also be subject to an equalities impact assessment.

Scientific advisory committees

The public bodies review has identified that some bodies, particularly those providing advice on very specific issues or on a time limited basis, could be run more efficiently as 'expert scientific committees' that operate independently of departments or which are reconstituted on a short-term basis and/or with new membership. Cabinet Office officials can work with departments to support this restructuring.

In order to ensure reforms are carried out in accordance with the Principles of Scientific Advice to Government, I propose that where departments consider reconstituting bodies as expert scientific committees, they seek to put in place the following safeguards. This approach has been agreed with the Minister for Universities and Skills and with the Government Chief Scientist:

- Expert scientific committees must be set up, recruited and provide independent advice in line with the government's Principles for Scientific Advice and CoPSAC (the Code of Practice for Scientific Advisory Committees)
- Escalation routes in place to ensure advice from expert scientific committees can be submitted directly to Ministers, as appropriate.
- For departments who are significant users of science and/or have a large number of expert scientific committees or other science advisory bodies that it is good practice to have an overarching departmental Science Advisory Council with oversight of all such scientific advice bodies.

Ongoing governance and review

I have already extended many existing controls and requirements to NDPBs, put in place a new pay approval process to control top pay, and am in the process of introducing new pay disclosure and transparency measures for senior staff. In addition, the Cabinet Office will in the New Year (after consultation with departments) be issuing new guidance for departments on NDPBs – which will require a more robust challenge of proposals to set up new NDPBs, a tighter control framework for managing NDPBs and more transparent and regular reviews of NDPBs, with greater central oversight. I will also be working with the Liaison Committee and the Public Administration Select Committee to strengthen select committee scrutiny of public bodies and of appointments to the boards of public bodies.

Our Ref: IDC305177

The Rt Hon Nick Clegg MP
Deputy Prime Minister
Cabinet Office
70 Whitehall
London
SW1A 2AE

26 August 2010

Dear Nick,

PUBLIC BODIES REFORM – CLEARANCE FROM HOME AFFAIRS COMMITTEE

The coalition has committed to making substantial reforms to public bodies, including reducing their number and cost, with the aim of substantially increasing accountability across all activities of the state. I have been asked by the Prime Minister to lead this programme, working closely with Cabinet colleagues.

This letter therefore seeks Home Affairs clearance to a package of abolitions, mergers and other reforms to public bodies, details of which are set out in Annexes A and B. It also seeks agreement to proposals for dealing with the cross-cutting issues that have arisen during the work so far, and for which we will need a consistent approach as we implement these reforms.

These reforms are intended primarily to increase accountability, but will also support the aims of the Spending Review by reducing costs and support our ambitions for a Big Society by encouraging alternative, devolved or non state delivery models. I would be grateful for responses by 7 September.

Summary of proposals

I have been working with colleagues to agree the reforms each department will introduce. This paper sets out current reform proposals, including the bodies which are to be retained, and a series of related implementation issues. The current package of reforms is set out in Annex A (a summary of the overall position) and Annex B (a detailed list of bodies), with additional information at Annex C.

Colleagues have made good progress in assessing and agreeing reforms to their public bodies. The overall package represents a substantial set of reforms which go a long way to realising the Government's objectives for increased accountability and reductions in the number of public bodies as well as reducing the costs of these bodies to the taxpayer.

For some bodies, discussions with the relevant Secretary of State are still underway, or a departmental review of that body is in process. It is important that colleagues seek resolution on those bodies in early September so that we can include any required legislative measures within the Public Bodies Bill where possible, and I have written to secretaries of state to encourage swift progress on this issue. Where it has not been possible to reach agreement, I intend to chair an informal ministerial 'star chamber' to resolve those discussions in early to mid September, writing again to Home Affairs Committee at that stage to seek clearance for the star chamber's recommendations.

In summary, the reform package currently comprises:

- 180 bodies abolished as public body
- 124 bodies merged with another body
- 56 bodies retained but subject to substantial reform
- 282 bodies to be retained
- 100 bodies still to be agreed because final discussions or a departmental review are underway.

This means that, as it currently stands, 24 per cent of bodies are being abolished or will no longer be a public body, 17 per cent are being merged, and 8 per cent are being substantially reformed. In total 49 per cent of all the these bodies will be radically reformed, and this is likely to rise following final decisions.

Please note that some of these bodies have already received Home Affairs clearance where agreement was sought early as part of a wider policy initiative, or are currently the subject of a write-round. These are marked in Annex B with an asterisk. There may be a further separate write-round on some proposals.

The Committee is asked to agree in principle the reform decisions, accepting that implementation will require legislative powers in many cases and further departmental implementation planning.

For bodies that are to be retained, it is important to highlight that in many instances secretaries of state are still committed to substantial reforms over the medium term. I am also strengthening the Government's ongoing monitoring and review requirements for public bodies to ensure that they are accountable and transparent and that we have more robust controls in future over their creation and retention.

Communications and announcements

It is vital that we plan for the substantial communications implications of this reform programme. Several departments have already made announcements relating to their public bodies and, whilst this has been helpful in order to set

the reforms in context and to publicly demonstrate progress, I have now agreed with the Prime Minister that there should be no further announcements until we have reached collective agreement on the package of reforms. This means that in September I should be in a position to make an overarching, contextualising announcement about the reforms programme which departments can then follow with more detailed announcements about their respective reforms. It is important that announcements are sequenced in this way, and that they reinforce our main objective in this work, which is to increase the accountability of state activities.

Handling appointments to public bodies

Between now and the implementation of reforms there will be instances of vacancies arising on the board of a public body. Whilst in some cases it will be necessary to fill the position to meet a statutory requirement or provide leadership during a transition period, this should be avoided if at all possible and the primary principle should be to minimise costs to the taxpayer. The Cabinet Office will therefore be amending the process for making appointments to public bodies, ensuring more central coordination in future. More details can be found in Annex C.

Devolved Issues

A number of these proposed changes affect public bodies that operate within the devolved administrations, and there are also potential opportunities being explored for further rationalisation of the public bodies landscapes within the devolved administrations. Devolution is therefore a key consideration for the reform programme and for the Public Bodies Bill.

Cabinet Office officials are supporting departments in discussions with the territorial offices and the devolved administrations, but it will be very important that individual departments write to their counterparts in other administrations to advise them on the details of any proposed reforms and work with the devolved administrations to support rationalisation of public bodies in Scotland, Wales and Northern Ireland.

Local / geographic impact

We need to take a proactive approach to managing the local impact of reductions in employment arising from this reform programme, particularly (but not exclusively) in those areas outside London and the South East.

My officials are working with CLG and other departments to understand possible reductions by local authority area, and I will include recommendations resulting from this analysis in the further write round to Home Affairs Committee. Departments will need to consider how to support geographical areas that are disproportionately affected, for example through relocation programmes, phasing of reductions, and complimentary economic development and employment programmes. They may also wish to consider the role of the Regional Growth Fund, proposals for which are currently out to consultation.

Cross-cutting issues and impact on types of public body

Cabinet Office officials are continuing to work with yours to review the emerging landscape and address the cross-cutting issues that arise from this work. There are both opportunities and challenges associated with developing a more coherent approach, such as the chance to have a consistent approach to different types of public body that exist across government.

Scientific advisory committees

The Government is committed to evidence-based policy making and to the *Principles of Scientific Advice to Government* which are now enshrined in the Ministerial Code. Cabinet Office has been working with the Chief Scientist and Government Office for Science and other departmental colleagues to identify whether there are more accountable and effective ways to secure the delivery of independent, high quality scientific advice to government which ensures we can both deliver the objectives of public bodies reform programme, and meet the Principles of Scientific Advice. A proposed approach has been agreed with the Minister for Universities and Skills and with the Government Chief Scientist, and is included in Annex C. I would be grateful for your agreement to these principles.

Pay Review Bodies

Government values the expertise and independent role of Pay Review Bodies and therefore, in the context of the upcoming spending review and existing pay restraint, although they have been included within the scope of this review no changes are proposed (this is with the exception of the School Support Staff Negotiating Body, in recognition that this workforce is not best served by such a national approach to pay and reward negotiations).

Regulators

Many bodies performing a regulatory function are NDPBs and have been included in the scope of this work, and reforms have been proposed to these bodies where this is appropriate.

Whilst there had been discussions as to whether the Public Bodies Bill could be used to impose sunset clauses on regulators, I am keen to ensure that the scope of the Bill remains focused on public bodies. I therefore propose that this Bill is not the most appropriate vehicle, but that we consider alternative approaches. This could include a separate legislative vehicle, but in the meantime I suggest that we take a consistent approach to the ongoing governance and review of all bodies, making use of a strengthened governance framework (discussed in more detail below) and considering how we could use the Public Administration Select Committee to support these arrangements. This would of course include those regulators that are public bodies.

Equalities and fairness bodies

A number of reforms are proposed to bodies that have a remit in support of equalities or fairness issues. It is important that the broader rationale for

these reforms is clearly articulated, and a proposed narrative is included in Annex C.

Charities

A small number of bodies within the review are established charities, and where changes to the status of a charity are under consideration you are asked to seek and consider specific legal advice on how reforms can be handled for that particular body.

It is generally understood that NDPB status can be removed if the organisation intends to continue its charitable function as before, but with independence from Government.

The Public Bodies Bill

Where primary legislation is required, the Public Bodies Bill will provide the statutory framework for effecting the changes agreed through the Public Bodies review process. It will not be the only legislative vehicle: where it is more appropriate, some of the agreed reforms will have their legislative underpinnings in departmental bills that help set the changes in context. The Public Bodies Bill is scheduled for introduction in the week commencing the 18 October 2010 with the aim of achieving Royal Assent by summer 2011. Clearance from the Parliamentary Business and Legislation Committee will be sought for the final Bill and all accompanying documentation prior to introduction.

I would like to ask colleagues for their help in agreeing reforms as soon as possible in order that they can be included in the Bill where this is necessary.

Implementation

For some departments the reforms set out in this paper will have a significant impact on the public sector landscape and will require extensive implementation planning. It is the responsibility of departments to undertake their own implementation work, although the Efficiency and Reform Group is supporting this by arranging some cross-departmental networks to enable sharing of expertise and is developing some guiding principles on effective management of staffing issues and disposal of assets.

My officials are working with yours on implementation, and have asked for outline plans to be submitted to Cabinet Office during September. We will also be asking departments to undertake impact assessments for their own reforms, including the impact of changes to work volume or demand, and feed into our broader impact assessment for the Public Bodies Bill. I would like to ask colleagues for their assurance that they have the governance arrangements and the resources in place to achieve this.

Reductions in staff numbers and other winding-up measures will have associated costs, and departments will be expected to meet these from within the settlement they agree as part of the Spending Review. My officials will work with yours and with HM Treasury in the run up to the Spending Review to look at the financial impact of the reforms.

Ongoing governance and review

Alongside the package of reforms set out in this paper, I am also strengthening the Government's ongoing monitoring and review requirements for public bodies to ensure that we have more robust controls on their creation and retention in future. This will ensure that we continue to make the public bodies sector more transparent and accountable. Further details can be found in Annex C.

Responses to this letter are requested by 7 September 2010.

I am copying this letter to the Prime Minister, members of the Home Affairs Committee, the Chief Secretary to the Treasury, the Attorney General and the Cabinet Secretary.

A handwritten signature in dark ink, appearing to read 'Francis Maude', with a stylized, flowing script.

FRANCIS MAUDE